Corporate presentation Royal Agrifirm Group

Apeldoorn, March 2014



What is Agrifirm? In a nutshell

- Started in 2010 as a merger of co-ops Cehave Landbouwbelang and Agrifirm.
- Holding with subsidiaries in livestock and arable farming.
- International company, worldwide sales, production in Europe and China.
- Members in the Netherlands: 18,000 farmers.
- 2,956 fte, over 3,500 employees.
- Turnover 2013: € 2.5 billion.



Our mission

Agrifirm creates value for its members:

- Our subsidiaries support clients by offering sustainable, profitable concepts to achieve the best results.
- Value growth of the company is transferred to the members by distribution of profit.



Financial (2013)

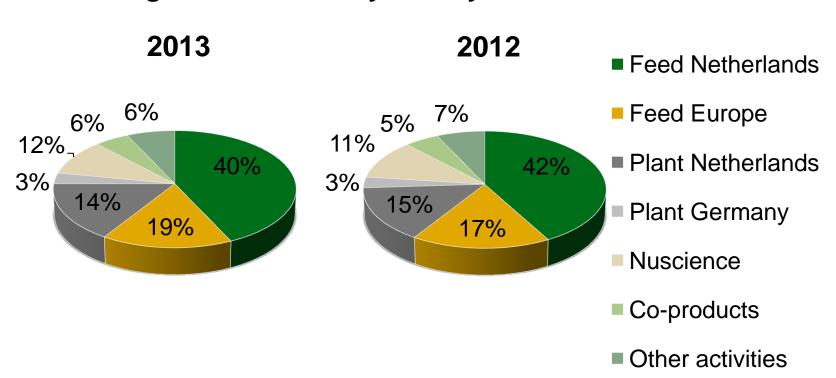
Turnover: € 2,5 billion

Group Equity: € 393 million

Solvency: 48,6%

Summary turnover Agrifirm Group (2)

Agrifirm turnover by activity





Core values: our DNA

Together:

With each other, with our clients/suppliers.

Honest business:

Fair pricing, no surprises.

Quality:

We never stop doing things better.



Brand values: our image

Innovative: We are leading in knowledge and

concepts.

Dedicated: We act in the client's interest and are

thinking along.

Result driven: We deliver solutions for the client's

result.

Sustainable: We contribute to 'the licence to produce' of our clients

to produce' of our clients.

























Organization Royal Agrifirm Group

Koninklijke (Royal co-op) Coöperatie Agrifirm U.A.

Agrifirm Group BV

Agrifirm
Innovation Center

Compound Feed	Agriculture	Co-products	Specialties	Services	Participations
Agrifirm Feed, Netherlands Agrifirm Belgium Agrifirm Deutschland Agrifirm Magyarország Agrifirm Polska Sto Posto*	Agrifirm Plant, Netherlands Agrifirm Deutschland	Agrifirm Co-products (Bonda)	Nuscience Group	Abemec Agrifirm Exlan NutriControl Oldambt Winkel BV	Agri Retail Schothorst Plukon Holland Malt

^{*} Minority interest

Agrifirm Feed

Country	Production locations	Tonnes compound feed	
Netherlands	7 factories	2.758.000	
Belgium	1 factory	269.000	
Germany	3 factories	687.000	
Hungary	3 factories	222.000	
Poland	3 factories	182.000	
	total	5.118.000	



Plant Agrifirm Zwolle

- Current year production: 300.000 ton
- 1.000 ton of Pig feed per day
- Operating time 145 hours a week
- Four shifts
- Total staf 22 persons



Plant Agrifirm Zwolle

- Storage capacity raw materials 6.000 ton
- 50 storage silos for raw materials
- 56 storage silo for premix
- Max storage finished goods 2.000 ton
- 100 storage silos for finished goods



Plant Agrifirm Zwolle

- Intake raw materials 75% by ship
- Efficient loading of trucks by robot
- Only 2 operators to run the factory
- Highly automated
- Close to the customer



We are a

Link to success for farmers

